



Crown Corporation

B U S I N E S S P L A N S

FOR THE FISCAL YEAR 2007–2008

Sydney Environmental Resources Ltd
Sydney Steel Corporation
Business Plan 2007–2008

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Planning Context

Sysco and SERL report to the Minister of Transportation and Public Works, Province of Nova Scotia, and maintain a head office Sydney, Nova Scotia.

Sysco's primary activities, subsequent to the closure of the steel mill in 2001, included demolition of structures, processing and sale of scrap steel, remediation of the site, and sale of surplus assets.

In the case of SERL, its primary mandate of operating and maintaining the incineration complex originally built to clean up the Sydney Tar Ponds became obsolete with the decision not to proceed with the incineration plan.

During fiscal 2006–2007, it was recognized that the mandates of both Crown corporations were undergoing a significant change. In recognition of this change, it was determined that the future activity of remediation of the Sysco property and its redevelopment as a commercial park facility would be conducted by two new agencies, purposely designed to meet these property management roles.

Therefore, SERL will formally wind up operations on March 31, 2007. Sysco will become dormant at the end of the 2006–2007 fiscal year, with ongoing operations contracted to Nova Scotia Lands. The company will remain active to deal with residual issues arising from historic operations.

Priorities for 2007–2008

The plan for Sysco during the 2007–2008 fiscal year is to close out activities and have the corporation remain dormant.



Budget Context (Sysco)

Revenues	Estimate 2006-07 (\$)	Forecast 2006-07 (\$)	Estimate 2007-08 (\$)
Revenue			
Scrap Sales	7,450,000	7,975,000	—
Rent	635,000	679,000	—
Other	408,000	1,526,000	—
Contribution from Province	12,300,000	10,250,000	17,545,000
	<u>20,793,000</u>	<u>20,430,000</u>	<u>17,545,000</u>
Expenses			
Payroll	1,102,000	1,458,000	150,000
Consulting	909,000	1,443,000	200,000
General and Administration	5,053,000	5,337,000	—
Security	384,000	600,000	—
Demolition and Environmental Remediation	9,295,000	5,549,000	17,195,000
	<u>16,743,000</u>	<u>14,387,000</u>	<u>17,545,000</u>
Surplus (Deficit)	<u>4,050,000</u>	<u>6,043,000</u>	<u>nil</u>